

SUSTAINABILITY STRATEGY AND GOVERNANCE

01



AI-FARABIUM
5655

Strategy

2023–2032

3 GOALS

20 OBJECTIVES

7 KPIS

We operate in accordance with our Strategy (Development Plan for 2023–2032), which is aligned with key Nationwide Priorities and supports the delivery of the long-term Kazakhstan-2050 development strategy.



Effective management of the asset portfolio

Goals

Increase net asset value

Objectives

Increasing labour productivity

Financial stability

Optimisation and improvement of business processes

Asset modernisation and digitalisation

Moving into new value-added stages and creating new industries

Development of R&D and innovation, high-tech industries

KPIs

Labour productivity

NAV



A business ecosystem

Goals

Develop competition

Objectives

IPOs/SPOs and declining share in the economy

Major infrastructure projects

Development of the resource base

Global partnerships and coordination of investment activities

Responsible, market-based tariff setting

Equal access to infrastructure and markets

KPIs

Investments in fixed capital

Reduction of the Fund's share in the economy

Gross inflow of foreign investment



Sustainable development

Goals

Embed ESG principles

Objectives

Corporate governance

Openness, transparency and compliance

Social responsibility

Leading H&S practices

Human capital development

Resource conservation

Decarbonization

Green finance

KPIs

ESG rating

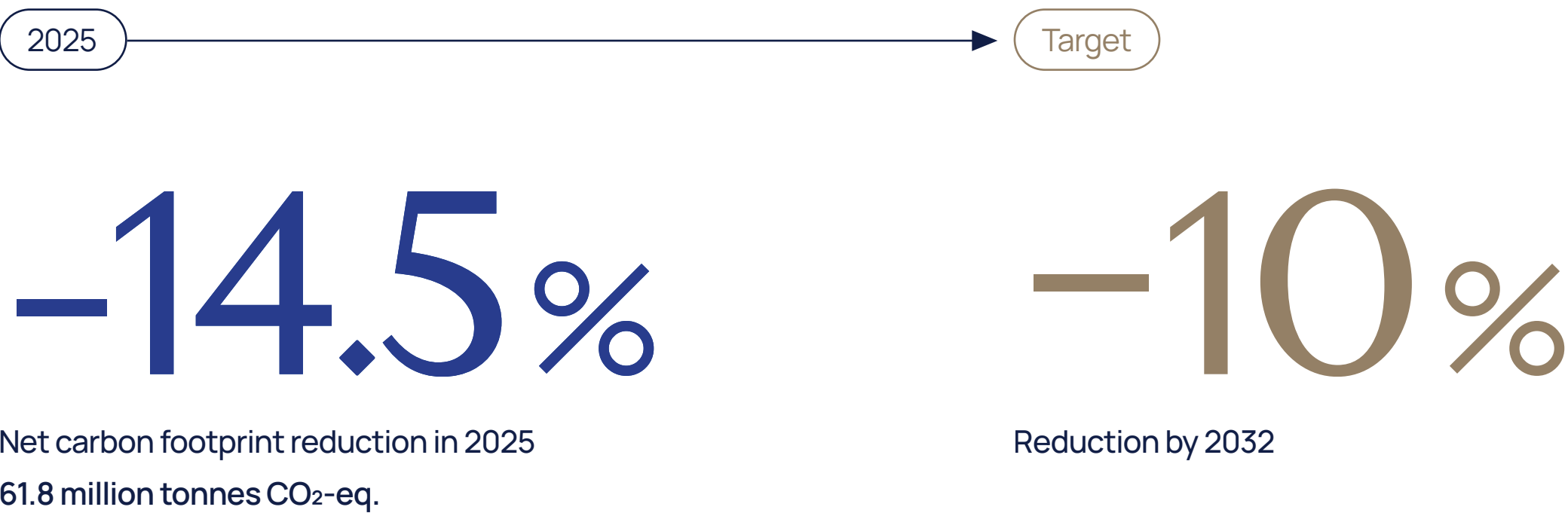
Reduction of the net carbon footprint

Strategic sustainability KPIs

ESG rating⁵ of the Fund Group



Net carbon footprint reduction relative to 2021



⁵ The Fund's "ESG Rating" KPI is calculated as a weighted average rating based on the weights and rating levels of the portfolio companies.

Progress on sustainable development targets

